

Johnson Controls, Inc
507 E. Michigan St. (M-91), Post Office Box 423
Milwaukee, WI. 53201-0423



November 24, 2008

Mr. Jason Kuckler
PAR Development, Inc.
2863 St. Rose Parkway
Henderson, NV 89052

Re: Letter of Recommendation

To Whom It May Concern:

Jason Kuckler and PAR Development, Inc. have demonstrated their capacity as a high quality development company who understands the needs and requirements of their client. Their knowledge of the development and construction process has been critical in meeting deadlines, and they took the initiative in working with our consultants to achieve our goals and objectives.

They have demonstrated their ability to deliver in an expeditious and competent manner and worked to exceed our expectations. On behalf of Johnson Controls, Inc and Ryder Trucks, I would highly recommend PAR Development on all future projects.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul R. Gondek", with a long horizontal flourish extending to the right.

Paul R. Gondek AIA
Director, Design & Construction Services
Johnson Controls Inc.
Global Work Place Solutions
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